



ARIZONA FIRE  
DISTRICT  
ASSOCIATION

Volume 19, Issue 1  
Spring 2012

# AFDANews

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Reference AZ Fire District Association room block.

Thursday, June 28, 2012

7am—Golf tournament registration-Mountain Course

8am—Golf tournament shotgun start

3pm—Attendee check-in-Grand Ballroom Foyer

4pm—Opening ceremony and general membership meeting

Friday, June 29, 2012 & Saturday, June 30, 2012

7am—Attendee check-in

8-4:30pm—Classes

Look for the registration brochure to come out soon!

**SPONSORSHIP AVAILABLE** for the golf tournament and conference. Deadline to be included on all conference promotional materials is April 30, 2012. Visit [www.afdanews.org](http://www.afdanews.org) Conferences page to download complete information or call Robin Hirth at the AFDA office 480-496-4331 / 1-888-511-AFDA (2332).

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## President's Message

By Simon Davis, Green Valley Fire District

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**H**appy spring and Easter to you all... I think! Obviously, this is the time of year we're all concentrating on next year's budget and trying to figure out where to make the cuts necessary to make ends meet and continue to serve our constituents' at a level they expect.

From member's reports, we continue to hear of declining valuations across the state of up to 32% in some Districts (e.g. Williamson Valley). So regardless of what you see in the general press about the economy recovering, property valuations still have many years to go before they are back to the pre-recession times. As a matter of fact, about the only thing increasing nowadays is the request for our services. So what do we do?

In the short term (and I do mean short term), HB 2184 will give Districts the ability to raise the tax rate above the cap (\$3.25) as long as there is no increase the total levy amount. However, remember that this bill is only in effect for the next two years and its intent is only to help get you to a long-term financial solution.

So, what is that long term solution? Is it mergers, consolidations, Joint Powers

Agreements? By all accounts, the legislature has no appetite to allow more taxing authority and the taxpayers themselves are not in any mood to pay more. So, now is an opportune time to come up with some creative solutions to allow us to continue to provide for the safety and care of our communities. My suggestion is to open up a forum for ideas or best practices that can be shared around the state with other Districts including different staffing/response models or alternative revenue sources that are sustainable, because the outlook is pretty grim for at least the next two to three years. As District leaders, many of you are already working on ideas, so please take a moment to send them along to me ([sdavis@gvfire.org](mailto:sdavis@gvfire.org)) and we will use them as discussion points at the next couple of board meetings. As a side bar, Lee Miller and John Flynn, our AFDA lobbyists, deserve hardy thanks for their intense work to keep the legislators up to speed on our various issues and ensure that Fire Districts are getting a fair shake when it comes to statutory changes.

On a more positive note, for those of you who attended the January conference in Laughlin, I hope you had a great time while learning a lot of new information. Both keynote speakers were incredible! John Valenzuela spoke to us about leadership and how to really "walk our talk." Listening to Jason Schechterle recount his brush with death as a victim on the other side of a fiery accident was truly touching and his story puts a lot of things we're dealing with right now in perspective. I'm sure many of us that heard him speak are looking forward to his book when it comes out later in the year.

I would like to take this opportunity to apologize to any of you that had issues with the hotel facilities in Laughlin. The hotel's timing for

doing a major refurbishment to their kitchens wasn't great for us, but at least everything should be done by next year's conference. Speaking of conferences, please make sure to put Ventana Canyon in Tucson on your calendar for June 28-30. The conference committee is working diligently on the program schedule and plans on offering more great speakers and classes. Also this summer, the golf tournament will be outstanding and played on one of Tucson best courses. I may even be breaking out my clubs (did someone yell FORE?????).

Lastly, please remember that the Association now holds its monthly Board meetings at the Glendale Regional Public Safety Training Center (GRPSTC), fondly known as Grip-stick and located on Glendale Road just west of the 101. Any member is welcome to attend, and actually, if you are interested in joining the Board at some time in the future, I would highly recommend that you come and learn all about the organization and participate in the lively banter (ok, that may be going too far...). The meetings usually run from 10am to 12noon and are the first Thursday of the month. Please contact Robin Hirth at [info@afdanews.org](mailto:info@afdanews.org) or me if you are interested or need more information.

Stay safe and good luck with the budget.

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## Sun City West Fire District Participates in Lifesaving Head-Injury Techniques

Sun City West Fire District recently hosted trainers from departments across the Phoenix metropolitan area where they were taught the latest lifesaving techniques to treat head-injury patients. The training was provided for by a \$2.7 million National Institutes of Health grant which is being administered by the University of Arizona and the Arizona Department of Health Services under a four-year study called Excellence in Pre-hospital Injury Care (EPIC). Coordinators of the project hope to provide the training to 18,000 first responders across Arizona and collect data on the survivability outcomes on patients.

Sun City West Emergency Medical Services Coordinator and AFDA Board Member Rebecca Haro assisted in coordinating the training presentation. The individuals trained during this training session will return to their departments and provide this training to their own personnel. The training concentrated on simple changes such as the dosages of intravenous solution and the timing of artificial ventilation that first responders administer. The training focuses on what is most important for traumatic brain injury which is continuous blood flow to the brain. The training will mainly benefit younger people who are more prone to head injuries. For further information and to schedule training for your District, visit [www.epic.arizona.edu](http://www.epic.arizona.edu).

## Passing of James Maley, Former Sun City West Fire District Fire Board Member

It is with regret that the Sun City West Fire District announces the passing of former SCWFD Board Member James Maley on February 29, 2012. Mr. Maley moved to Sun City West in 1979, becoming one of the pioneers of the city. He was first elected to the Sun City West Fire District Board in 1981 and showed a great deal of dedication, support, and vision in the establishment of the Fire District. He was committed to providing superior service to the District's residents. Mr. Maley resigned from the Fire District Board in 2001 after 20 years of service, many years of which he served as Chairman of the Fire Board. He was also very involved with AFDA during his tenure with the Fire District. He will be greatly missed by both his family and his friends in the Fire District.

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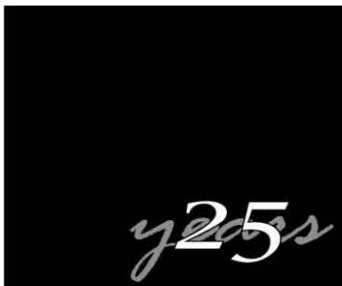
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--Laurie Dunham, Drexel Heights Fire



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## Fire District Financial Recovery Slow to Materialize – AFDA Asks Arizona Legislature for Relief

By: John Flynn, PolicyLogic, LLC

The ongoing downward pressure on housing prices from what many economists believed was the bottom of the market last summer and fall indicates the financial recovery for fire districts continues to be farther off than initially anticipated. While the median price for new and existing homes, especially those in lower price ranges was rising throughout the metro-areas in late 2011, the overall market has been slow to find a bottom. This will translate to housing values continuing to slide for most fire district going into the July 1, 2013 fiscal year. Stabilization and or a nascent recovery in housing values are not projected now until 2013. With assessed valuations lagging the actual market by 18 to 24 months, any positive impact to values will not be seen by fire districts until at least fiscal year 14 / 15. This leaves fire districts with several more years of declining to flat property valuations to absorb.

Fire districts received Levy Limit Worksheets on or before February 10<sup>th</sup> from their respective counties for the 2012 / 2013 fiscal year. Many fire districts continue to experience double-digit declines in their assessed values. This is the fourth year of declines for a majority of fire districts. Many of the rural counties continue to lead the decline of assessed valuation as the metro counties (Maricopa, Pima) valuation declines have slowed markedly.

Looking forward, Maricopa County has advised fire districts to prepare for additional property valuation declines for the fiscal year beginning July 1, 2013. The county-wide average for assessed values is projected to decline by an additional 4% to 6% for fiscal year 13 / 14. Then Maricopa County predicts a flat or neutral (no gain / no loss) in values for the fiscal year beginning July 1, 2015. The assessor's office for Maricopa County has been accurate thus far concerning their property valuation forecasts. And as we've experienced in the past, the remainder of the state has tended to mirror in general the property value experience of Maricopa County.

With any property value relief several years away, the AFDA Board initiated a legislative solution this year that if enacted will allow fire districts to temporarily exceed the 3.25 tax rate cap due to the continuing decline in property values. There are approximately 30 fire districts within Arizona the AFDA Board has identified as being "at risk" of losing significant funding due to the decline of property values and the 3.25 tax rate cap limitation. The funding loss would imperil the fire and emergency medical services these districts provide to their respective communities. In that regard AFDA initiated a legislative effort which is now H2184: FIRE DISTRICTS; ALTERNATIVE TAX RATES. This measure, sponsored by Representative Karen Fann (R-1) and championed by House Speaker Andy Tobin (R-1) is working its way through the legislative process as this is written.

H2184: FIRE DISTRICTS; ALTERNATIVE TAX RATES provides fire districts limited and regulated financial relief subsequent to the severe property valuation losses experienced over the past four plus years. There are strict limitations (outlined below) for those fire districts which find it necessary to exceed the 3.25 tax rate cap in order to maintain essential fire and emergency medical service delivery to their respective

communities. Of the 165 fire districts in the state, there are approximately 30 that would be in a position to choose the option of exceeding the 3.25 tax rate cap effective July 1, 2012.

### H2184: FIRE DISTRICTS; ALTERNATIVE TAX RATES does the following:

- Provides fire districts with the option to exceed the 3.25 tax rate cap based upon property values declining in excess of 25% (there are districts that have experienced 50% + reduction in property values).
- Does not allow for property taxes to be raised – the current tax levy (the amount of property tax paid to the fire district) cannot be exceeded and in fact is lowered for the year in which the 3.25 tax rate cap is exceeded. This is done by determining the amount of tax rate required above 3.25 needed to raise the same Levy amount as the current year, and then reducing that tax rate amount which is above 3.25 by 50%.
- Limited as "Session Law" to a two year time frame. Fire districts above 3.25 tax rate cap will revert to a 3.25 tax rate for the fiscal year beginning July 1, 2014.
- Mandates no wage increases for fire district personnel during the term a fire district's tax rate exceeds the 3.25 tax rate cap.
- Mandates restrictions on tax levy expenditures for fire districts while 3.25 tax rate cap is exceeded.
- Mandates reporting requirements for fire districts above the 3.25 tax rate cap to certify compliance to County Board of Supervisors and Property Tax Oversight Commission.

While the proposed legislation is fairly restrictive, passing any tax related bill (especially a property tax related bill) in the current legislative environment is difficult at best. The proposed 3.25 tax rate cap relief effort (H2184) is the culmination of negotiations with legislative leadership and anti-tax advocates. Given the two-year time frame, fire districts that must avail themselves of the 3.25 tax rate cap relief should be planning to address a potential levy reduction in the fiscal year beginning July 1, 2014. AFDA will look to identify and implement a longer-term solution, however, much will depend on the legislative environment we find subsequent to the November 2012 elections.

For all fire district leaders, establishing a plan to ensure financial sustainability is paramount. This starts with an analysis of the local housing and real estate market. The development of assessed value and tax levy projections for the next two fiscal years is critical. These financial projections will be the foundation in supporting workable financial decisions over the near term. Additionally, the assessed value and tax levy projections are essential to the continuing development of the fire district's strategic financial plan. A fire district's continued ability to provide emergency services to its citizens remains a function of its overall financial condition and health.



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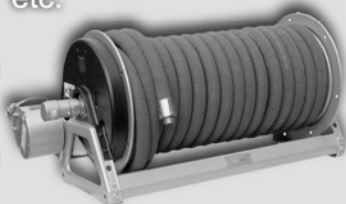


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## Hello from the Bureau of EMS and Trauma System

There are three committees that are identified in state law that are charged with providing advice to the Department of Health on Emergency Medical Services and Trauma System topics. The meetings of these committees are open to the public and individuals may either attend in person or call in over the telephone while following along on the internet. We recently upgraded our telephone system to improve the sound quality. Get the schedule at <http://www.azdhs.gov/bems/trauma-pdf/2012MeetingSchedule.pdf>

If you are interested in being considered for any of these committees please fill out the information requested on the following website: <http://azgovernor.gov/bc/Application07.asp>.

### STATUTORY COMMITTEES

The **Emergency Medical Services Council** has 31 members that are appointed by Governor Brewer. (Rebecca Haro is the current AFDA representative). The EMS Council was formed to carry out the duties described in A.R.S. § 36-2203, include recommending to the ADHS Director the adoption of the following standards: statewide standardized training and certification standards for all classifications of EMTs; standardized testing procedures; medical standards for certification of training programs; standards for certification of emergency receiving facilities including ALS base hospitals.

The **Medical Direction Commission** has 12 members that are appointed by Governor Brewer. The MDC was formed to carry out the duties described in A.R.S. § 36-2203.01. The

Commission is composed of a select group of physicians appointed to assist the ADHS Director in developing medical protocols governing the medical treatments, procedures, medications, training and techniques that may be administered or performed by each class of emergency medical technicians.

The **State Trauma Advisory Board** has 24 members that are appointed by the Director of the Arizona Department of Health. STAB was formed to carry out the duties described in A.R.S. § 36-2222. Such duties include making recommendations on the initial and long-term processes for verification and designation of trauma center levels, making recommendations on the development/implementation of a comprehensive regional emergency medical services and trauma system plan, and making recommendations on the state emergency medical services and trauma system quality improvement processes, including the State Trauma Registry.

In addition to the three committees identified above there are three active Standing Committees that operate to assist the Statutory Committees. If you are interested in serving on any of the Standing Committees please forward a letter of interest to Jennifer Herbert ([Jennifer.Herbert@zdhs.gov](mailto:Jennifer.Herbert@zdhs.gov)). Your request will be passed along to the Chair for consideration.

### STANDING COMMITTEES

**Protocols, Medications and Devices (PMD) Standing Committee** has 12 members and serves as the medical advisory group to the

Statutory Committees. Its functions are to define the scope and interpret pre-hospital medical care, principles and practices and to review and recommend changes or additions to the drug box and use of new medical devices.

**Education Standing Committee** has 13 members and is the educational advisory group to the Statutory Committees. It recommends training curricula for various training efforts and has played a central role in the assessment and planning related to recent changes in EMT nomenclature, education, testing and certification.

**Trauma EMS Performance Improvement Standing Committee** has 21 members and is formed to assist the Statutory Committees (State Trauma Advisory Board, Emergency Medical Services Council and Medical Direction Commission) and the Bureau in carrying out the duties described in statute and rule relating to quality improvement of the State's EMS and trauma system. This is accomplished by aiding the Bureau's Data and Quality Assurance Program in the development of guidelines, reports, and recommendations to the Statutory Councils. Importantly, TEPI's review of provider level data is limited to routine system performance indicator analysis and cannot be used for regulatory purposes. The membership is in the process of being updated to represent the full stakeholder community.

Terry Mullins, Chief  
Bureau of EMS and Trauma System

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## Bullhead City Bike Rodeo March 10, 2012

The Bullhead City Fire Department assisted the Bullhead City Police Department in the city's Annual Bike Rodeo where children were fitted for and given free bike helmets.

The children were then allowed to ride their bikes on a designated course practicing safe riding techniques. Those children that did not have their own bike were allowed to use loaner bikes that were on hand for the event.

The Bullhead City Community Emergency Response Team (CERT) was also on site performing safety checks on all bikes at the rodeo.

There were 75 bikes that went through the safety inspection and 150 free bike helmets were given out.







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## How Do We Get There?

By David Denniston, Client Training and Education Manager, ESIP

Recently while talking to a Fire Chief, his department and ambulance were called to the scene of a motor vehicle collision. As we got in his car and headed to the scene I asked, "Chief do your members know how to get there?" He rattled off the address and said "two rights, a left, up about 2 miles and you are there". Then he joked "it's on the corner by our favorite pizza joint, they should know". In this day and age of maps, GPS, OnStar and Google maps, most of us think "how we get there" means where the call is, not how we drive there.

During our conversation, I explained to the chief that my bigger concern was how his members drove, not where the call was. It became obvious by his puzzled look that the conversation would have to wait until after the call. Later I explained that I was concerned about if drivers knew to wear seatbelts, slow down, stop at intersections and leave proper following distances. "Of course" was his reply, "we require emergency vehicle drivers training at least once every three years". "That's a great start chief, what training do you provide for your members driving their own vehicles to the station or the scene?" His answer was not uncommon "what type of training would they need? It's a regular car, gas on the right, brake on the left; they all have a driver's license for that".

Most of us understand that motor vehicles accidents, while responding to or returning from calls, continues to be the second leading cause of line of duty deaths for emergency responders. What many of us do not realize is that the member's personal automobile is the number one vehicle involved in those incidents. Even fewer of us realize that the department and officers can be held liable if an accident occurs and we failed to properly train our members how to respond.

NFPA standards and OSHA regulations dictate that we train members for hazards commensurate with the duties they are expected to perform including the known risk of responding to calls. Negligent Entrustment claims have also been used against organizations that failed to investigate a driver's history and train them how to respond safely.

Every member of your organization should have training specific to responding to calls before you give them a pager and authorize them to respond on your behalf. Once a year all members should receive refresher training on the topic. We are confident some of the effects of the adrenaline rush and feeling of urgency will be countered by some knowledge and common sense. With training on the subject members will better understand not just how we get there but rather "How Do We Get There.....Alive".



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## Show Low Chief To Retire

As Chief Owens makes the transition to retirement in July, he and the board have unanimously voted to appoint/promote Assistant Chief Chris Jessop to the position of Chief immediately. Chief Jessop has been with Show Low Fire since 2000 and quickly promoted through the ranks until he tested for Assistant Chief in 2006 and there he stayed until February 21st, 2012.

To replace Chief Jessop, we held an assessment center with Brenda Tranchina and are proud to announce Randy Chevalier, one of our own Battalion Chiefs, as the new Assistant Chief.

Chief Owens will stay on as an assistant to the Chief and the Board in order to see this budget year and the upcoming budget process through. He will continue to stay on as a consultant for at least another year after that.

There has been much change at Show Low Fire in a matter of weeks and it's exciting to see the growth that has happened since Chief Owens took over, 15 years ago when we were still a volunteer department. Now as the second full-time Chief in Show Low Fire history, Chris Jessop is faced with some difficult years ahead with the economy but is looking forward to the exciting challenges the future will bring.

We are planning Chief Owens's retirement party for August 4th, 2012, in Show Low. If you would like to attend, please email [talie@showlowfire.org](mailto:talie@showlowfire.org) so we could add you to the guest list. We will be sending out invitations in June or July but if you don't receive one,

everyone that knows him is more that welcome to attend. It's pretty much impossible to find every single person he's known over the years. If you know someone that would like to attend, also, please have them email me or send me their information. We're planning a huge party to celebrate 45 years of a successful career of a great Chief, mentor and family man. This man deserves a PARTY! So please bring all your crazy memories to share and join us, here in Show Low, for a fun night honoring an amazing career and life. More information to follow!

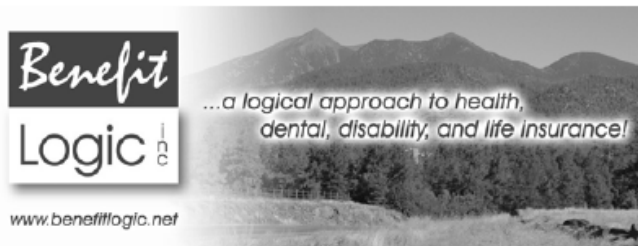


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## Congratulations Retirees

By Tracy Koslowski

On March 8, 2012 the Son's of the American Revolution presented Captain Alex Dunn and Firefighter Eddie Arevalo with awards of excellence. These gentlemen have worked for Drexel Heights Fire District since the mid 1980's and will be retiring from the District in April 2012. As you hear more about their tenure with Drexel Heights Fire District you will understand why they will be missed.

Captain Alex Dunn started his career with the Drexel Heights Fire District in April of 1986 and has had a long and eventful career. He has endured through difficult times, working on apparatus and equipment from the beginning of the shift at 730 am until well past midnight in order to assure they were ready for response. Those days are gone now in part due to the commitment and dedication of people like him.

He has seen and been involved in many large scale incidents and events in his 26 years with the District. He was assigned to an Arizona Task Force which went to the Yellowstone National Park Fire in 1988. He has been involved in the film industry working as an extra and a prop operator on the Young Guns set. Captain Dunn was one of the first arriving engines the day Old Tucson Studios suffered a devastating fire. While those experiences may be unforgettable in his mind, HE is unforgettable in the minds of countless people who he has helped in his service to the community.

As an officer in our organization, he has helped to mold new personnel into the professionals that they are. He has been instrumental in helping to shape the District into the well respected, proud, professional organization dedicated to the community we serve. Captain Dunn is an enthusiastic, animated and knowledgeable member of the Drexel Heights Fire District family who will be missed upon his retirement. He has left his mark on our organization and people will be speaking his name and remembering his contributions for years to come.

Firefighter Eddie Arevalo began his career at Drexel Heights Fire District as a full-time employee in April of 1985. Since that time, he has been an integral part of our organization and a valued team member.

Over the years, Firefighter Arevalo has adapted to the

many changes experienced personally, within the organization and the fire service as a whole. He has lived and worked through many changes within the organization. As a well rounded firefighter, he has been transferred from shift to shift and station to station based upon the needs of the organization. His officers know they can count on him to perform any task necessary in order to complete the job.

FF Arevalo is a dedicated team member who holds the needs of the community that he lives in and works for in the highest regard. He is very active with teaching CPR and First Aid to members of the community. His commitment in this area is invaluable as he teaches both English and Spanish language courses and through his efforts, has made the community a safer place to live and work. Through the years, Firefighter Arevalo has been both mentor and friend to numerous members of the Drexel Heights Fire District both past and present.

Upon their retirements in April of this year, Captain Dunn and Firefighter Arevalo absences will leave a large hole in our ranks and our hearts and they will be missed.



### Congratulations..

To the following individuals who received their AFDA certificate at the January conference in Laughlin:

Susa Kelly-Ponderosa Fire District  
Jack Arend-Tonopah Valley Fire District  
Melinda Crane Raddel-Yarnell Fire District  
Bob Luger-Sun City Fire District  
Mike Weaver-Apache Junction Fire District  
Mike Merrill-Rio Verde Fire District

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## Golder Ranch Fire District 2012-01 Transitional Academy

Golder Ranch Fire District is proud to introduce the graduates from the 2012-01 Transitional Academy. These recruits endured an intense eight-week academy. Requirements for this academy included possessing Fire I and II as well as EMT certifications. Half of the recruits have previous fire fighting experience.

The academy began on February 9<sup>th</sup>, 2012. The primary focus of the eight-week academy included "boots on the ground" training, which involved heavy practical drilling with minimal classroom instruction time. Practical training included hose deployment, live fire, forcible entry, and extrication among many other topics. Not only did the recruits practice important fire fighting skills, but were also introduced to the Golder Ranch Fire District culture.

The Recruits endured 1 ½ hours of grueling physical fitness training everyday by a certified Peer Fitness Trainer to insure they were in top firefighting shape.

The academy concluded March 1, 2012 with a Red White and Blue workout in the morning, final exams and practicals in the afternoon, as well as a graduation ceremony that evening. Golder Ranch Fire Officers of all ranks, Administration personnel and Firefighters were all invited to work out with the recruits in the morning. The graduation ceremony was held at the Golder Ranch Fire Station 370 Apparatus Bay and was well

attended by Golder Ranch Fire personnel, recruit families, area dignitaries and officers from other Southern Arizona Fire Districts and Departments.

Congratulations, graduates! Welcome to the Golder Ranch Fire family!



L-R: Adam Lundeberg, Ignacio Gamez, Trevor Carlson,  
Colin Port, Jose Samaniego and Jason Johns



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- August 8th deadline -

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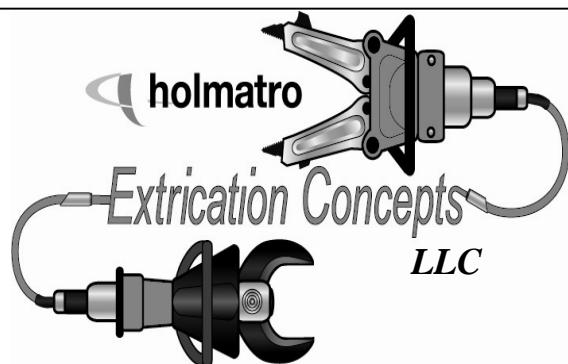
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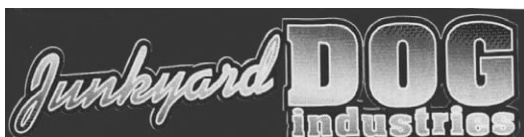
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## White Mountain Lake Fire District

The White Mountain Lake Fire District is excited to announce that they are now almost 100% fully recovered from the nearly one million dollar debt left by the previous administration.

If you recall or have read in the past the district suffered an enormous blow in late December 2008 when it was made public that the district was nearly one million dollars in debt and the Navajo County Board of Supervisors had to step in and assist the district. The former Fire Chief was charged with 43 felony counts of theft, misuse of public monies, fraudulent schemes and artifices and tampering with a public record.

The District hired a new Fire Chief, Jerry McGraw, in June of 2009 and changed from a three member board to an all new five member board and has hired a CPA to handle the district's financial records as well as placed several other safe guards into the management of the district to prevent this from happening again.

The district was on a three to four year recovery plan, with the assistance of the Administrator John Flynn of Policy Logic. Chief Jerry McGraw working closely with the newly elected fire board has brought the district back to a normal operating fire district once again.

"I am excited to be working on the future of the district rather than dealing with the past debts left behind by the previous administration" said Chief McGraw

The district can now see the light at the end of what seemed to be a very long tunnel. Chief McGraw was able to settle most of the debt at 40% of value saving the district thousands of dollars. He also worked with the state and IRS to get most of the penalties and late fee's abated as the district owed nearly a quarter of a million in employee taxes that were not paid by the previous administration. The district is now operating on a positive budget and is continuing to work on improving the quality of service to the community.

The district has hired all new certified Firefighters who work part-time shifts to provide Fire and EMS service to the community.

"I have a very dedicated group of employees. We are a smaller Fire District but will strive to train and educate our personnel to the highest standards," said Chief McGraw. "It was unfortunate what happened to this community as we are hired into a position with an extreme amount of trust when dealing with our tax payers' dollars and this trust had been destroyed by a few with personal agendas. We have been working very hard in our community to restore this trust with our citizens and to ensure them they now have a Fire Department they can depend on".

The White Mountain Lake Fire District would also like to thank all of those that have supported us during the time of recovery.

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If a public officer ceases to discharge the duties of the office for a period of three consecutive months, (not attending board meetings) the office may be declared vacant. (ARS38-291,7)

### **IT'S THE LAW!**

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### **IT'S THE LAW!**

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A Board member has legal duties and responsibilities that are required to be performed to meet state statutes. Failure to perform the duties of a Board Member or Chief can result in charges of Malfeasance, Nonfeasance and Misfeasance. What's the difference you ask.

Nonfeasance is the failure to perform an act that you are legally bound to perform. Examples would be not keeping proper minutes, or not posting notices of minutes.

Malfeasance is doing something that is wrong. An example would be doing almost anything that is prohibited by law, such as, Board members meeting and discussing District business outside of a meeting.

Misfeasance is doing something legal or required, but in an unlawful manner. It is legal for Board members to purchase items, but not without discussing and voting at a Board meeting.

Remember, you are more likely to get in trouble for an act of commission, rather than an act of omission. Avoid trouble, just follow the rules and do the right thing.

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\$17,220,000 Central Yavapai Fire District  
November 2004 – 76.6% Yes Votes



\$13,800,000 Golder Ranch Fire District  
November 2004 – 80.8% Yes Votes



\$10,000,000 Maricopa Fire District  
November 2004 – 81.0% Yes Votes



\$37,525,000 Northwest Fire District  
November 2004 – 73.6% Yes Votes



\$6,500,000 Three Points Fire District  
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\$6,440,000 Drexel Heights Fire District  
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*Projects entailed constructing and equipping two new fire stations and acquiring vehicles.*



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